| Council Plan<br>Priority                                  | Objective  | Task  | Lead<br>Officer     | Task Target<br>Date | Task<br>Status | Progress Comment |
|---|--|---|---------------------|---------------------|----------------|------------------|
| Sustainable Commu   | unity Strategy Priority One: Improving healt   | h & wellbeing   |                     | I                   |                |                  |
| A borough with<br>improving Health,<br>Housing and Social | Increase the number of people to live independently without support or reduced support (re-enablement)                                       | Raise awareness of DPs issues through:<br>* - GP newsletter<br>* - GP locality forum meetings   | Beverley<br>Grayley | 31/03/11            |                |                  |
| Care  |  | Review the effectiveness of the Living Skills service   | Beverley<br>Grayley | 31/03/11            |                |                  |
|   |  | Maximise funding from government / other<br>sources to provide major adaptations for people<br>living in private sector; use the money efficiently<br>to maximise number of major adaptations |                     | 31/03/11            |                |                  |
|   |  | Complete the revision of the transition strategy  | Phil Hudson         | 31/10/10            |                |                  |
|   | Continue the modernisation programme for adults with learning disabilities and mental health needs   | Agree design proposals for new build supported<br>housing schemes   | Sharon<br>Townsend  | 31/03/11            |                |                  |
|   |  | Open a new well being centre for Adults with<br>Mental Health Needs.  | PCT/ CNWL           | 30/06/10            |                |                  |
|   | Increase the number of people in receipt of a<br>personalised budget for social care giving them<br>more choice and control over their lives | Day and domiciliary care users to have access to individual budgets by 31/07/10.  | Dave King           | 31/07/2010.         |                |                  |
|   | Continue to improve arrangements to safeguard vulnerable adults from harm  | With West London Allowance partners and the LINk, develop monitoring arrangements for framework home support and residential care agreements that ensure quality of care.                     | Gary Collier        | 31/03/11            |                |                  |
|   | Maintain support to carers to continue caring  | Identiy support needs of carers of people living with stroke.   | Sue Tarling         | 31/03/11            |                |                  |
|   |  | Develop Emergency Replacement Care Plan<br>templates i) for use by ASCH&H in relation to<br>Carers Assessments and ii) for use by carers<br>themselves in planning for emergencies            | Sue Tarling         | 31/03/11            |                |                  |
|   |  | Scope a carers plan.  | Sue Tarling         | 31/03/11            |                |                  |
|   | Develop supported housing models as an alternative to residential care for disabled people   | Review the need for supported housing and explore models of provision.  | Gary Collier        | 31/03/11            |                |                  |

| Council Plan<br>Priority | Objective  | Task   | Lead<br>Officer     | Task Target<br>Date | Task<br>Status | Progress Comment |
|--------------------------|--|--|---------------------|---------------------|----------------|------------------|
|                          |  | (i) - Obtain planning consent for the<br>redevelopment of 6 Church Road, Cowley to<br>provide 6 units and for the conversion of 5<br>Hornbeam Road, Hayes to provide 5 units for<br>adults with mental health needs. | Marcia<br>Gillings  | 31/03/11            |                |                  |
|                          |  | (ii) - Invite tenders from RSLs for the purchase<br>of 6 Church Road and 5 Hornbeam Road and<br>the development of the schemes subject to<br>grant availability.   | Marcia<br>Gillings  | 31/03/11            |                |                  |
|                          |  | (iii) - Develop 4 x 1 bedroom flats at 1/2<br>Merrimans Close and 3x 1 bed additional flats at<br>Ascott Court for people with learning disabilities.  | 0                   | 31/03/11            |                |                  |
|                          | Deliver assistive technology services to help people<br>receive the care and support they need to live<br>independently in the community | Review the telecare/telehealth strategy.   | Gary Collier        | 31/03/11            |                |                  |
|                          | Actively involve customers in the planning and delivery of services  | Establish the feasibility of developing a<br>Facebook page as a way for deaf/hard of<br>hearing resident to have a say about how they<br>wish to see services developed in Hillingdon.                               | Beverley<br>Grayley | 31/03/11            |                |                  |
|                          |  | Support at least 3 meetings of the Disabled People's Assembly during 2010/11.  | Jody Hawley         | 31/03/11            |                |                  |
|                          |  | Train/develop individual residents who can act as champions for specific areas, such as focus groups, steering groups etc.   | Jody Hawley         | 31/03/11            |                |                  |
|                          | Support residents through the promotion of self care<br>and independence through the Personalisation of<br>Care                          | Roll out Self Directed Support & Personal<br>Budgets to existing customers who receive day<br>or domiciliary care.   | Dave King           | 31/03/11            |                |                  |
|                          | Ensure the transition from a state of dependency to independence through the re-ablement programme.                                      | Deliver actions of the Reablement Project  | Dave King           | 31/03/11            |                |                  |
|                          | Increase and improve the range and volume of short<br>breaks available to disabled children and their<br>families.                       | Complete the development of the first floor of<br>Merrifield House and start to deliver the new<br>Disabled Children's Resource service.   | Pauline<br>Nixon    | 31/12/10            |                |                  |
|                          |  | Deliver new and enhanced short breaks programme in schools and commnuity settings.   | Pauline<br>Nixon    | 31/03/11            |                |                  |

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|--|---|---|---------------------|---------------------|----------------|------------------|
|  | Develop the skills and competency of staff in delivering services and support to disabled children and their families         | Pilot and rollout workforce development<br>competency framework for working with<br>disabled children and young people                  | Pauline<br>Nixon    | 31/03/11            |                |                  |
|  | Improve the range of accessible and affordable<br>childcare available for the families of disabled<br>children                | Consult with families and establish the barriers to the take-up of childcare  | Alison Booth        | 30/09/10            |                |                  |
|  |   | Develop additional childminding and out-of-<br>school provision and develop the workforce to<br>deliver this                            | Alison Booth        | 31/03/11            |                |                  |
|  | Improve care pathways for children with long term health needs  | Develop revised pathways to provide more<br>integrated long term care and more effective<br>transition to adult services                | Lucy Canning        | 31/03/11            |                |                  |
|  | Improve waiting times for community equipment and wheelchairs for disabled children   | Adjust service specification and referral<br>processes to help enable improved waiting<br>times for community equipment and wheelchairs | Lucy Canning        | 31/03/11            |                |                  |
|  | Improve waiting times for key therapy services for disabled children  | Review/refresh service specification for Speech<br>and Language Therapy   | Lucy Canning        | 31/03/11            |                |                  |
|  | Enhance palliative care pathways and services   | Review/refresh service specification for<br>palliative care services  | Lucy Canning        | 31/03/11            |                |                  |
|  | Decrease the reliance on institutional care through<br>the promotion of preventative services                                 | Identify with the user-led board at H-CIL the gaps that exist in H-CIL and how it can developed as a preventative service.              | Beverley<br>Grayley | 31/03/11            |                |                  |
| Sustainable Commu  | nity Strategy Priority Two: Strong & active   | communities   |                     |                     |                |                  |
| A borough where children and young   | Improve the services on offer to young people in our sport facilities   | Consolidate and expand disabled children's<br>multi sports club activities in Hillingdon  | Sue<br>Drummond     | 31/03/11            |                |                  |
| people are healthy,<br>safe and supported,<br>A borough where<br>opportunities are |   | Ensure that sports and leisure activities for<br>disabled children are included in the FIESTA<br>programme                              | Sue<br>Drummond     | 31/03/11            |                |                  |
| open to all  |   | Enter teams to represent Hillingdon disability events for the London Youth Games  | Sue<br>Drummond     | 31/03/11            |                |                  |
|  | Use the arts to raise the confidence of the older and<br>more vulnerable and to engage young people in<br>positive activities | To ensure Hayes Carnival is completely accessible to disabled people.   | Alan Dalton         | 31/03/11            |                |                  |

| Council Plan<br>Priority | Objective   | Task  | Lead<br>Officer    | Task Target<br>Date | Task<br>Status | Progress Comment |
|--------------------------|---|---|--------------------|---------------------|----------------|------------------|
|                          | Increase the take up and satisfaction of customers in our libraries   | Listen and respond to customer needs through improved surveying and feedback , newsletters and information promotion  | Alan Dalton        | 31/03/11            |                |                  |
|                          | Work to extend community based sports<br>development programmes offering new activities<br>and opportunities to residents   | Establish disability football coaching club sessions  | Sue<br>Drummond    | 31/03/11            |                |                  |
|                          |   | Consolidate and expand the Get Active Stay<br>Active project and other activities to provide<br>specific sports coaching for disabled people  | Sue<br>Drummond    | 31/03/11            |                |                  |
|                          |   | Organise training course workshops for<br>voluntary sports clubs in coaching disabled<br>customers  | Sue<br>Drummond    | 31/03/11            |                |                  |
|                          |   | Organise a Hillingdon team for the Pentathlon event   | Sue<br>Drummond    | 31/03/11            |                |                  |
|                          | Launch new programmes for sport & leisure<br>activities at the two new leisure centres and<br>Hillingdon Sport & Leisure Centre and Botwell Green<br>Leisure Centre | Complete new Leisure centres at Botwell Green<br>providing better physical access to facilities   | Sue<br>Drummond    | 31/03/11            |                |                  |
|                          | Embed the participation of parents in shaping services and support for disabled children and young people   | Carry out 3 major themed consultations with the<br>parents/carers of disabled children which<br>demonstrably change the services and support<br>provided to disabled children and young people  | Pauline<br>Nixon   | 31/03/11            |                |                  |
|                          | Embed the participation of disabled children and<br>young people in shaping the services and support<br>they receive  | Complete all aspects of the "Speaking Up"<br>consultation project with disabled children and<br>young people  | Pauline<br>Nixon   | 30/09/10            |                |                  |
|                          |   | Put in place sustainable structures and<br>processes to ensure the effective ongoing<br>involvement of disabled children and young<br>people in the services and support they and thei<br>families receive  | Tom Murphy         | 31/03/11            |                |                  |
|                          | Improve resident engagement   | Promote disability awareness and provide<br>current, accessible, information about services,<br>new initiatives and events, including use of<br>website:<br>www.hillingdon.gov.uk, Hillingdon People, team<br>Hillingdon and social networking site | David<br>Holdstock | 31/03/11            |                |                  |

| Council Plan<br>Priority       | Objective   | Task   | Lead<br>Officer     | Task Target<br>Date | Task<br>Status | Progress Comment |
|--------------------------------|---|--|---------------------|---------------------|----------------|------------------|
| A clean and attractive borough | Carry out improvements to the local environmental to make it more accessible and safer.   | Implement Phase 1 of programme in Uxbridge,<br>Yiewsley and West Drayton   | Jonathan<br>Westell | 31/03/11            |                |                  |
|                                | Deliver the borough's road safety education plans   | Provide road safety education and travel training<br>for the borough's special needs schools   | Jamie Birch         | 31/03/11            |                |                  |
|                                | Improve and maintain street lighting.   | Work with user groups to identify need for lighting for community safety.  | Jonathon<br>Westell | 31/03/11            |                |                  |
|                                | Carry out parking measures including enforcement,<br>abandoned and untaxed vehicles, car park security<br>and improvements, extension of the ParkMark and<br>brown badge schemes. | Monitor the work of the parking enforcement<br>contractor to ensure that existing and future<br>parking regulations are effectively enforced | Roy Clark           | 31/03/11            |                |                  |
|                                | Promote parks activities to encourage take up and healthy activities for children, young people, disabled and older residents   | Implement the Playbuilder schemes in 22 parks  | Paul<br>Richards    | 31/03/11            |                |                  |
|                                |   | Organise conference "Breaking down barriers,<br>making parks more inclusive and accessible for<br>disabled people".                          | Paul<br>Richards    | 18/06/10            |                |                  |
|                                |   | Work with DASH on improvements to allotments e.g. accessibility  | Paul<br>Richards    | 31/03/11            |                |                  |

| Council Plan<br>Priority | Objective   | Task  | Lead<br>Officer    | Task Target<br>Date | Task<br>Status | Progress Comment |
|--------------------------|---|---|--------------------|---------------------|----------------|------------------|
| Sustainable Comr         | nunity Strategy Priority Four: Making Hillingo  | lon safer   |                    |                     |                |                  |
| A safe borough           | Improve the safety and wellbeing of our older residents and vulnerable people   | Provide 12 domestic advice sessions to mental health patients   | Ed Shaylor         | 31/03/11            |                |                  |
|                          | Work closely with our partners including Registered<br>Social Landlords and other Landlords to tackle anti-<br>social behaviour   | Resolve 70% of Tasking cases referred to<br>Community Safety Team by eliminating (entirely<br>or partially) the problem or referring the case to<br>a more appropriate agency | Ed Shaylor         | 31/03/11            |                |                  |
|                          | Tackle anti-social behaviour in Green Spaces by<br>identifying hot spots with a view to reducing the<br>number of incidents   | Identify antisocial behaviour "hotspots" via the number of incidents reported in 2009/10. Look to reduce these numbers by 30% in 2010/11                                      | Paul<br>Richards   | 31/03/11            |                |                  |
|                          | Promote community cohesion across all of the<br>borough's communities so that people feel that<br>communities get on well   | Support the work of DASH with Muslim<br>community organisations and the Hillingdon<br>Traveller Forum to engage and involve in<br>mainstream disability activities            | Fiona Gibbs        | 31/03/11            |                |                  |
| Sustainable Comr         | nunity Strategy Priority Five: A thriving econ  | omy   | <u>.</u>           |                     |                |                  |
| A prosperous<br>borough  | Work with major local businesses to encourage<br>investment in the borough which will help to bring<br>more training, skills and jobs into Hillingdon for local<br>people to access | Support 40 disabled people into employment through the Gateway Heathrow Project by the end of the project in 2011.  | Inga Spencer       | 31/03/11            |                |                  |
|                          | Increase the number of residents helped to buy their first property   | Explore availability of schemes to support disabled people who are first time buyers.   | Marcia<br>Gillings | 31/03/11            |                |                  |
|                          | Create and deliver a Workforce Plan that identifies,<br>develops and retains key people resources capable<br>of delivering the Councils strategic priorities                        | Support teams through the workforce planning<br>process to ensure the skills of individuals are<br>aligned with the priorities of the service                                 | Amanda<br>Marsh    | 31/03/11            |                |                  |
|                          | Ensure all staff and managers are supported to achieve their full potential   | To work with specialist leads to provide a<br>Corporate L&D programme including in the area<br>of disability  | Amanda<br>Marsh    | 31/03/11            |                |                  |
|                          | Support partner organisations to extend opportunities to engage in volunteering activities  | Raise the profile of volunteering in the borough<br>through publicity campaign including developing<br>and hosting the Volunteering awards                                    | Ian Edwards        | 31/03/11            |                |                  |

| Council Plan<br>Priority  | Objective   | Task  | Lead<br>Officer | Task Target<br>Date | Task<br>Status | Progress Comment |
|---|---|---|-----------------|---------------------|----------------|------------------|
| Sustainable Commu   | nity Strategy Priority Six: Improving aspira  | tion through education and learning   |                 |                     |                |                  |
| A borough where<br>children and young<br>people are healthy,<br>safe and supported,<br>A borough where<br>opportunities are<br>open to all, A<br>prosperous borough | Increase the number of adults with disabilities accessing education, training and employment and training opportunities | Set up WISE Programme (Work in Supported<br>Employment) for ALDD (Adults with Learning<br>Disabilities)   | Alan Dalton     | 30/09/10            |                |                  |
|   |   | Achieve 25 learners on WISE programme   | Alan Dalton     | 31/03/11            |                |                  |
|   | Deliver outstanding skills and personal learning opportunities for Hillingdon's community                               | Plan and deliver an annual borough wide events<br>programme to promote library services, reflect<br>the diversity of Hillingdon communities and to<br>support cross cutting agendas around health,<br>community safety, community cohesion, and<br>social inclusion | Alan Dalton     | 31/03/11            |                |                  |
|   | Improve the educational standards of Children with disabilities and additional needs                                    | Learner Entitlement Vision includes all Learners<br>with Learning Difficulties and/or Disabilities<br>(LLDD) up to 25   | Mike Merva      | 31/03/11            |                |                  |
|   |   | Implement Inclusion Strategy Year 1   | Mike Merva      | 31/03/11            |                |                  |